

AGENDA Elsea Park Community Trust Board Meeting

Thursday 5th August 2021 – 18:00

Venue: Meeting Room, The Centre @ Elsea Park

Time	Item		
18:00	1	Welcome and Apologies	JB
18:05	2	Minutes from previous meeting held on 1 st July 2021	JB
18:10	3	Matters arising from the Minutes	All
18:20	4	Management report	ВС
18:40	5	Finance Report	BL
18:50	6	AGP	JB
19:00	7	Directors Items	All
	7.1	End of Summer Extravaganza	PK, ES, AM
	7.2	Trust Manager appointment	JB
19:10	8	Any Other Business	All
19:30	9	Date of the next meeting: Thursday 2 nd September 2021	All

Elsea Park Community Trust Board Meeting Minutes Thursday 5th August 2021

Present:		
Jono Brough	JB	Owner Director (Chair)
Michael Marren	MM	Owner Director (Vice Chair)
Mark Underwood	MU	Owner Director
Peggy Kent	PK	Resident Director
Robert Reid	RR	SKDC Representative
Simon Temporal	ST	Tilia Homes Representative
In Attendance:		
Barry Cook	BC	Trust Manager
Bea Laidler	BL	Finance and Admin Officer
Anna Machnik	AM	Prospective Director

The meeting opened at 18:00 hrs.

1. Welcome and Apologies for Absence

INTERESTS IN PROPOSED TRANSACTIONS AND/OR ARRANGEMENTS WITH THE COMPANY.

- 1.1 In accordance with the Company's articles of association and s.177 Companies Act 2006, each director present who was in any way, directly or indirectly, interested in the business of the meeting is required to declare the nature and extent of this interest to the other directors, save to the extent that such Interest was the subject of a notice in writing or general notice or the other directors were already aware of it (or ought reasonably to have been aware of it).
- 1.2 Apologies were received from Emma Shorrock and Paul Fellows.
- 1.3 JB welcomed everyone to the meeting and thanked them for attending.
- 1.4 JB also welcomed ST to the Board and all the directors gave a brief precis of their involvement with The Trust as they introduced themselves to ST.

2. Minutes from the Previous Meeting Held on 1st July 2021

The minutes of the previous meeting were reviewed and accepted as a true record of that meeting.

3. Matters arising from the Minutes

There were no matters arising.

4. Management Report

BC read out the following points from his Management Report.

Action: BC

- 4.1 The Centre hirers.
- 4.1.1 The playgroup has resumed with a new volunteer. The current leader has taken photographs with the parents' consent to upload on the Elsea Park Facebook page.
- 4.1.2 BC met with the Cardiac Group who will be inspecting their equipment tomorrow with the expected return in September.
- 4.1.3 The Pulmonary Group are due to return at the end of August.

4.2 Fencing

- 4.2.1 BC reported that the fencing contractor is making good progress at the AGP and he will chase the supplier for the access gate.
- 4.2.2 Fencing in the Centre car park will commence on 16th August and BC has spoken to the site manager of Tilia Homes to move the hoarding that currently runs alongside the car park to enable the fencing to be erected.
- 4.2.3 Local residents of Sandown Drive are appreciative of the Heras fencing around the car park as it has stopped a lot of noise and unsociable behaviour.
- 4.3 Ditch Clearance
- 4.3.1 Fen Ditching will be starting ditch clearance works on 16th August 2021.
- 4.3.2 BC will enquire if road closures are required for the gabion works required on Raymond Mays Way.

4.4 Insurance Renewal

- 4.4.1 BC met with a representative of Club Insure on Wednesday, who have quoted previously for insurance provision but the cost difference was insufficient to warrant a change of insurers.
- 4.4.2 BC had a meeting via Zoom with a representative from Endsleigh, The Trust's current insurers today.
- 4.4.3 Quotes from both insurers are expected soon.
- 4.4.4 Neither insurance brokers can arrange for one-off bouncy castle insurance for hirers since Leisure Insure have ceased trading so after some discussion, the Board agreed not to allow any inflatables in the Centre.

5. Finance Reports

- 5.1 The Finance Report for June 2021 was emailed to the directors ahead of the meeting and BL explained the variances.
- 5.2 ST asked if reserves could be refunded to residents so BC explained that The Trust is a 'Not for Profit' organisation so any surpluses are held in reserves.
- 5.3 ST then enquired about the rent charge which BC said that there is a Deed of Variation to cover this issue.

6. AGP

- 6.1 The fencing contractor has completed the fencing work which looks good and the gates are expected to be delivered mid September.
- 6.2 Electricity Connection
- 6.2.1 Western Power Distribution are expected to connect Tilia Homes with electricity at the end of the month.
- 6.2.2 Tilia Homes will require two weeks to complete any remedial works after connection.
- 6.2.3 It is hoped that the pavilion will have electricity connected by the end of September before the daylight gets too bad.
- 6.2.4 MU asked if the road restrictions on Raymond Mays Way is due to the electricity works. JB replied that he will make enquiries.

Action: JB

- 6.3 JB has spoken to The Qube regarding remedial works to be carried out once the electricity has been connected.
- 6.4 The Trust is now able to order furniture and kitchen white goods for the pavilion.

Action: BL

6.5 JB asked PK for a progress update on obtaining a Changing Places award. PK replied that there is a criteria so upon completion of the electrics and the purchase of the bench, measurements could be taken to ensure that the conditions are met.

Action: PK

- 6.6 Staffing
- 6.6.1 JB expressed his admiration for the work undertaken at the AGP by the temporary caretaker and would like to offer her a permanent contract.
- 6.6.2 JB added that the work is likely to change when the pavilion opens and the hours may change.
- 6.6.3 BC will prepare a contract for the caretaking position.

Action: BC

- 6.7 JB reported that one group without authorisation put up a net to separate the playing areas which if put out in windy conditions may cause an injury to someone. JB has ordered prohibitive signs to avoid this happening again.
- 6.8 BC informed the Board that the documents have now been signed agreeing to the transfer of ownership of the AGP and NEAP to The Trust.
- 6.9 The final grant claim can be submitted upon completion of the transfer of title of the AGP.

7. Directors' Items

7.1 Elsea Park End of Summer Extravaganza

PK updated the Board on the progress to date.

- 7.1.1 Progress is going well, residents have signed up for 124 family grazing boxes and because there is one day to go for registration, PK is expecting the figure to rise.
- 7.1.2 JB asked for volunteers to help erect the marquee in the car park for the exotic animals. It was suggested this is carried out on the Friday before the event whilst the groundsman and estate warden are available to assist.
- 7.1.3 The haybales are to be ordered by BL closer to the date and the estate warden will collect them on the Friday before the event.

Action: BL

7.1.4 JB will pursue LDC, a local dance group to perform on the stage

Action: JB

- 7.1.5 There have been very few enquiries from residents regarding booking a pitch for the thrift sale so ES will open the opportunity to the rest of Bourne.
- 7.1.6 Bottled water will be ordered for volunteers, first aider etc.
- 7.1.7 An ice cream van has been ordered and confirmation of attendance has been received.
- 7.1.8 It is hoped that Bourne Lions will be able to attend with their bus but this hasn't yet been confirmed.
- 7.1.9 Alternative plans are in place if the weather is bad and the entertainment will play inside.
- 7.2 Trust Manager Vacancy
- 7.2.1 JB circulated an email to directors saying the position has been offered to Graeme Parrott (GP), who is quite knowledgeable about The Trust and its aims.
- 7.2.2 GP will commence employment on 3rd September 2021 although he will attend the next Board meeting on 2nd September 2021.
- 7.2.3 BC will remain as Company Secretary and will also be available for consultation and advice during and after the handover period.

8. Any Other Business

- 8.1.1 JB asked if the Board papers and minutes can be uploaded onto the website within six to eight weeks after each Board meeting.
- 8.1.2 BL will arrange for the Admin Assistant to action the upload of the documents onto the website.

Action: BL

- 8.2.1 The new path between Springbank Drive and Coltsfoot Drive is now complete.
- 8.2.2 JJ Mac will undertake widening the path between Salisbury Gardens and South Road, which should be completed by September before the new school term starts.
- 8.3 JB has been in contact with the management company for agreement to place a defibrillator on the outside of the Co-Op.
- 8.4 It has been agreed for the Bourne Lions to erect signs around the development advertising their event on 5th September 2021 but not until after the Elsea Park Extravaganza event.
- 8.5.1 The Date for the 2021 AGM has been set for 17th November 2021 at 19:00 hrs.
- 8.5.2 BL will advise Robert Anderson of Streets Auditors of the date.

Action: BL

8.5.3 BL is to ask the admin assistant to cancel any activities that evening.

Action: BL

- 8.6 A resident has approached JB for recycling bins for plastic bottles, tin cans etc but it was decided not to go ahead with the idea due to people using the bins for ordinary rubbish and dog excrement.
- 8.7.1 JB mentioned that there have been recent communication issues between The Trust and Tilia Homes but after a meeting with Jonathan Miller, which proved very positive, several issues were resolved including land transfers, ditch maintenance, play parks etc.
- 8.7.2 The Trust now has a single point of contact in James Haldron, Commercial Manager. ST has joined the Board to provide additional support to The Trust and Richard Marriott will still be available for onsite issues.
- 8.7.3 ST explained that some of the difficulties faced by Tilia Homes were due to unforeseen events. He added that communications should never have been lost but going forward, relations between Tilia Home and The Trust should improve.
- 8.8 Long Service Scheme
- 8.8.1 Peter Ellis, the groundsman retired in July. JB asked the directors if the Board should set up a service recognition scheme.
- 8.8.2 RR suggests setting a threshold of five years and offer staff £10 for each year worked at The Trust to acknowledge the years of service. This was agreed unanimously.

9. Date of next meeting

The next meeting is to be held on 2nd September 2021 at the Centre.

There being no further business, the meeting closed at 20:15 hrs.

Finance Narrative for the Board meeting 2nd September 2021

Trust budget

Expenditure continues to remain on target as expected although July saw a saving in the salary bill due to the current Trust Manager reducing his working time to three days per week. From September, when the new Trust Manager commences his employment, the salary bill is expected to be over budget.

The housing market is beginning to pick up which is reflected in the income. July's income is on budget and August is predicted to exceed the budget as developers see a rise in new house sales.

AGP

So far, no fixed costs for the AGP have been received. This may be due to the pavilion not being connected to the electricity grid so cannot be used but this may change and the business rates could well be backdated.

The bookings income is steady although this is likely to reduce slightly in August as the pitch is being closed early due to lack of day light because of heavy cloud.

Grounds

The Grounds budget is overspent by the cost of the new path installed between Coltsfoot Drive and Springbank Drive. Further costs for the widening of the Salisbury Garden path are due in September when that is completed. Because the paths are not adding value to The Trust's assets, they are being treated as expenditure rather than an addition to the Fixed Assets on the Balance Sheet.

The Centre

Expenditure for the Centre has been within budget except the Business Rates as the Government granted an exemption from business rates between April and June but no deduction has been made for July.

Hirers are beginning to return to the Centre although the income is not yet matching the budget. One NHS group returned in August and another group plan to return in September. One ad-hoc party booking was cancelled due to the Board's decision not to allow inflatables so it is not expected that the income will be realised this financial year but enquiries for future hall hire have been received making the future look promising.

Cash at Bank

The bank balance is very healthy.

There are two investment accounts, the 100 Day Notice account and the one that matures in February and new investments are being investigated.

		Year to date	Year to Date		Remaining										elseapar
<u>ltem</u>	2021/2022 Spend	Budget 01/04/2021 -	Expenditure 01/04/2021 -	Vear to date	Budget 01/08/2021 -	May 21	May 21	Variance	1 ma 91	lune 21	Variance	1.dv 21	luk 21	Variance	Commence to the World
	Budget	31/07/2021	31/07/2021	Variance + / -	31/03/2022	Budget	Expenditure		Budget	ė		Budget	ē	+/-	Notes
Office Staff Salaries	81,000.00	26,800.00	6,686.97	20,113.03	54,200.00	0	6,686.97	З	0	6,686.97	ω	0	5,507.82	1,192.18	Member of staff had reduced their hours
Employers NI & Pension	8,650.00	2,800.00	146.02	2,653.98	5,850.00	700.00	146.02	553.98	700.00	146.02	553.98	700.00	110.64	589.36	589.36 Budget did not include small employers NI rebate
Agency and temporary staff		-		0.00				0.00		-	0.00		-	0.00	
Staff Training	1,000.00	900.00	895.00	5.00	100.00			0.00	900.00	895.00	5.00	1		0.00	
Recruitment & Other Staffing Costs	250.00	100.00	106.80	-6.80	150.00			0.00	100.00	106.80	-6.80	-		0.00	
Workwear & PPE	500.00	-	-	0.00	500.00	-	-	0.00	-	-	0.00	-	-	0.00	
Communications, Printing and Advertising	2,000.00	750.00	-	750.00	1,250.00	750.00	-	750.00	-	-	0.00	-	-	0.00	
Franking	2,600.00	400.00		400.00	2,200.00	400.00		400.00	-	-	0.00	-		0.00	
Office Stationery	3,060.00	400.00	-	400.00	2,660.00	300.00	-	300.00	-	-	0.00	-	-	0.00	
Travel & Subsistence	150.00			0.00	150.00			0.00			0.00	-	-	0.00	
Telephone/Mobile and Broadband	1,530.00	360.00	387.02	-27.02	1,170.00	100.00	114.96	-14.96	150.00	266.06	-116.06	10.00	6.00	4.00	
Website, IT and Software	3,570.00	200.00	249.60	-49.60	3,370.00	100.00	62.40	37.60			0.00			0.00	
Membership & Subscription	510.00	350.00	335.00	15.00	160.00			0.00	50.00	35.00	15.00	300.00	300.00	0.00	
Donations		-	-	0.00											
Audit and Accountancy Fees	5,500.00	3,500.00	3,600.00	-100.00	2,000.00	3,500.00	3,600.00	-100.00			0.00			0.00	
Legal Fees (Court action)	2,040.00	1,100.00	1,080.00	20.00	940.00	500.00	480.00	20.00	240.00	240.00	0.00	360.00	360.00	0.00	
Professional Fees	1,581.00	80.00	76.00	4.00	1,501.00			0.00	70.00	67.00	3.00	10.00	9.00	1.00	
Insurance	4,250.00	-		0.00	4,250.00			0.00	-	-	0.00	-		0.00	
Equipment	2,550.00	-	-	0.00	2,550.00	-	-	0.00	-	-	0.00	-	-	0.00	
Miscellaneous Expenditure	1,530.00	110.00	107.20	2.80	1,420.00			0.00	100.00	76.07	23.93	10.00	10.74	-0.74	
Bird boxes	1,000.00	210.00	206.84	3.16	790.00			0.00			0.00	210.00	206.84	3.16	
Trust Community Grants	1,000.00			0.00	1,000.00						0.00			0.00	
Community Training	500.00			0.00	500.00			0.00			0.00			0.00	
Anniversary Weekend & Christmas party	3,500.00	1,630.00	1,637.60	-7.60	1,870.00	-	-	0.00	1,250.00	1,255.80	-5.80	380.00	381.80	-1.80	
Charges (card machine, harlands, bank)	5,100.00	2,010.00	2,458.29	-448.29	3,090.00	450.00	909.77	-459.77	450.00	444.16	5.84	610.00	614.46	-4.46	
Proportioned Centre Costs	8,843.40	2,533.56	777.31	1,756.25	6,309.84	723.95	194.81	529.14	886.51	160.00	726.50	210.00	276.52	-66.52	
Depreciation allowance	54,000.00	-	-	0.00	54,000.00	-	-	0.00	-	-	0.00	-	-	0.00	
Contribution to The Centre	35,156.20	13,422.44	7,937.56	5,484.88	21,733.76	2,455.06	1,550.17	904.89	5,967.49	5,245.63	721.86	3,209.00	1,294.20	1,914.80	
Trust Totals	231,370.60	57,656.00	26,687.21	30,968.79	151,980.84	16,679.00	13,745.10	2,933.90	17,564.00	15,624.51	1,939.49	12,709.00	9,078.02	3,630.98	

		Year to date Budget	Year to Date Income		Remaining Budget										
	2021/2022	01/05/2021 -	01/05/2021 -	Year to date	01/08/2021 -	May 21		Variance	June 21		Variance	July 21		Variance	
	Income Budget	31/07/2021	31/07/2021	Variance + / -	31/03/2022	Budget	May 21 Income			June 21 Income		Budget	July 21 Income	+/-	Notes
The Trust income															
Annual charge	-577,735.20	-568,564.80	-568,597.47	32.67	-9,170.40	-2,802.00	-862.88	-1,939.12	-2,547.00	-4,324.59	1,777.59	-2,293.00	-2,161.28	-131.72	
Administration fees	-20,000.00	-6,000.00	-7,250.00	1,250.00	-14,000.00	-1,500.00	-1,200.00	-300.00	-2,000.00	-3,450.00	1,450.00	-1,000.00	-1,400.00	400.00	
Interest earned	-1,000.00	0.00	0.00	0.00	-1,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Other	-1,000.00	-40.00	-40.00	0.00	-960.00	0.00	0.00	0.00	-40.00	-40.00	0.00	0.00	0.00	0.00	
The Trust Total income NET	- 599,735.20	- 574.604.80	- 575,887.47	1,282.67	- 25,130.40	-4,302.00	-2,062.88	-2,239.12	-4,587.00	-7.814.59	3,227.59	-3.293.00	-3,561.28	268.28	

The Trust Total

Grounds

Income & Expenditure															
Item		Year to date Budget	Year to Date Expenditure		Remaining Budget										elsea park
	Budget	31/07/2021	31/07/2021	Variance + / -	31/03/2022	Budget	Expenditure	+/-	Budget	Expenditure	+/-	July 21 Budget	Expenditure	+/-	Notes
Salaries	43,260.00	14,280.00	14,269.29	10.71	28,980.00	3,570.00	3,567.32	2.68	Ō	3,567.32	2.68		3,567.32	2.68	
Employers NI	3,600.00	1,196.00	143.30	1,052.70	2,404.00	299.00	35.82	263.18	299.00	35.82	263.18	299.00	35.82	263.18	263.18 Budget did not include small employers NI rebate
Workwear & PPE	2,000.00	130.00	23.88	106.12	1,870.00	100.00	-	100.00	30.00	23.88	6.12	-	-	0.00	
Other Grounds Personnel Costs	250.00	-	-	0.00	250.00	-	-	0.00	-	-	0.00	-	-	0.00	
Equipment Hire	500.00			0.00	500.00			0.00			0.00			0.00	
Repairs and Renewals	1,000.00	230.00	20,862.64	-20,632.64	770.00	-	-	0.00	20.00	20.00	0.00	70.00	71.07	-1.07	
New equipment and tools	4,000.00	240.00	235.47	4.53	3,760.00	-	-	0.00	240.00	235.47	4.53			0.00	
Miscellaneous Expenditure	1,500.00	160.00	185.63	-25.63	1,340.00		8.99	-8.99			0.00		9.58	-9.58	
Ditch & Dyke Maintenance, Fence repairs and															
replacements	50,450.00	2,520.00	2,490.69	29.31	47,930.00	1,120.00	1,118.07	1.93	950.00	932.62	17.38			0.00	
Arboricultural Survey & Tree maintenance	1,000.00			0.00	1,000.00			0.00			0.00			0.00	Coltsfoot path not budgeted for
Landscaping Projects (New works)	2,500.00	2,500.00	17,922.39	-15,422.39				0.00			0.00	2,500.00	17,922.39	-15,422.39	
Waste collection (waste bins around the															
development)	2,100.00	450.00	394.33	55.67	1,650.00	175.00	295.75	-120.75	175.00		175.00	100.00	98.58	1.42	
Fuel, Oil and Water	1,500.00	1,120.00	1,124.48	-4.48	380.00			0.00	1,100.00	1,100.06	-0.06	20.00	24.42	-4.42	
Vehicle Insurance	3,000.00	275.00	277.50	-2.50	2,725.00	-	-	0.00	275.00	277.50	-2.50			0.00	
Vehicle repairs & MOT	1,000.00	555.00	564.34	-9.34	445.00			0.00	375.00	376.40	-1.40	100.00	107.00	-7.00	
Play ground inspection	1,000.00			0.00	1,000.00	-	-	0.00			0.00			0.00	
Grounds Totals	118,660.00	23.656.00	58,493,93	-34.837.93	95.004.00	5.264.00	5.025.95	238.05	7.034.00	6.569.08	464.92	6.659.00	21.836.19	21.836.19 -15.177.19	

THE CENTRE															
Item	2021/2022 Spend	Year to date Budget 01/04/2021 -	Year to Date Expenditure 01/04/2021 -	Year to date	Remaining Budget 01/08/2021 -	May 21	May 21	Variance	June 21	June 21	Variance	July 21	July 21	Variance	elsea park C⊶monatis
	Budget	31/07/2021	31/07/2021	Variance + / -	31/03/2022	-	Expenditure	+/-	Budget	Expenditure	+/-	Budget	Expenditure	+/-	Notes
Staff salaries	30,508.00	9,280.00	7,641.25	1,638.75	21,228.00	2,320.00	2,144.65	175.35	2,320.00	2,144.65	175.35	2,320.00	1,207.30	1,112.70	
Employers NI & Pension	1,120.00	356.00	53.73	302.27	764.00	89.00	13.43	75.57	89.00	13.43	75.57	89.00	13.43	75.57	Budget did not include small employers NI rebate
Youth Activities	500.00			0.00	500.00			0.00			0.00			0.00	
PRS & Licenses	1,750.00	160.00	159.00	1.00	1,590.00	-	-	0.00		-	0.00	160.00	159.00	1.00	
Advertising, Communications & Printing	400.00	-	-	0.00	400.00	-	-	0.00	-	-	0.00	-		0.00	
The Centre repairs, renewals &															
maintenance	10,000.00	6,250.00	6,198.51	51.49	3,750.00	500.00	493.80	6.20	4,400.00	4,334.76	65.24	900.00	919.95	-19.95	
Business Rates	12,600.00	5,040.00		5,040.00	7,560.00	1,260.00		1,260.00	1,260.00		1,260.00	1,260.00	-	1,260.00	Government allowed 100% Business Rates relief between April and June
Water	1,000.00	380.00	127.32	252.68	620.00			0.00	250.00		250.00	130.00	127.32	2.68	
Electricity	800.00	275.00	185.46	89.54	525.00	75.00		75.00	50.00		50.00	100.00	123.36	-23.36	
Gas	2,000.00	250.00	22.20	227.80	1,750.00			0.00	150.00		150.00	100.00	22.20	77.80	
Waste Collection	700.00	180.00	98.58	81.42	520.00	60.00	98.58	-38.58	60.00		60.00			0.00	
Cleaning	3,300.00	1,185.00	1,359.54	-174.54	2,115.00	275.00	350.80	-75.80	275.00	369.10	-94.10	360.00	365.00	-5.00	
Proportioned Centre Costs (income)	-8,843.40	-2,533.56	-777.31	-1,756.25	-6,309.84	-723.95 -	194.81	-529.14	-886.51	-160.00	-726.50	-210.00	-276.52	66.52	
Centre Totals	55,834.60	20,822.44	15,068.29	5,754.15	35,012.16	3,855.06	2,906.46	948.60	7,967.49	6,701.94	1,265.55	5,209.00	2,661.04	2,547.96	
	2021/2022 Income Budget	Year to date Budget 01/05/2021 - 31/07/2021	Year to Date Income 01/05/2021 - 31/07/2021	Year to date Variance + / -	Remaining Budget 01/08/2021 - 31/03/2022	May 21 Budget N	May 21 Income	Variance +/-	June 21 Budget	June 21 Income	Variance +/-	July 21 Budget	July 21 Income	Variance +/-	Notes
The Trust income		3 400 00	7 4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	2002		1	4 20 20	40.74	200	4 450 24		2000	4 300 04	633.46	
Trust Subside	-25,000.00	-13 /22 //	-7,130.73	-E 400 00	-22,412,16	-2.4500.00	-1,550.29	-00/00- 1/.C#-	-5,000.00	- 1,450.51	-721 96	-2,000.00	-1,300.04	-1 01/1 00	
Trust Subsidy	-33,634.00	-13,422,44	-1,537.30	-5,404.66	-22,412.10	-2,400.00	-1,000.17	-904.09	-0,507.45	-3,243.03	-/21.00	-3,203.00	-1,294.20	-1,914.00	
The Centre Income	- 55,834.60	- 20,822.44	- 15,068.29	-5,754.15	- 35,012.16	-3,855.06	-2,906.46	-948.60	-7,967.49	-6,701.94	-1,265.55	-5,209.00	-2,661.04	-2,547.96	

	2021/2022	Year to date Budget 01/05/2021	Year to Date Income 01/05/2021 -	Year to date	Remaining Budget 01/08/2021 -	May 21			June 21		Variance	July 21		Variance	
The Trust income	III.come pauget	21/0//2021	21/07/2021	validice + / -	27/03/2022	buuget	pudget inay zz income +/-	-	paget	Julie 21 Illicollie	7/-	buuget	July 21 IIICOIIE	τ/-	Notes
Avalon Bookings	-20,000.00	-7,400.00	-7,130.73	-269.27	-12,600.00	-1,400.00	-1,356.29	-43.71	-2,000.00	-1,456.31	-543.69	-2,000.00	-1,366.84	-633.16	
Trust Subsidy	-35,834.60	-13,422.44	-7,937.56	-5,484.88	-22,412.16	-2,455.06	-1,550.17	-904.89	-5,967.49	-5,245.63	-721.86	-3,209.00	-1,294.20	-1,914.80	
1															
The Centre Income	- 55,834.60	- 20,822.44	- 15,068.29	-5,754.15	- 35,012.16	-3,855.06	-2,906.46	-948.60	-7,967.49	-6,701.94	-1,265.55	-5,209.00	-2,661.04	-2,547.96	

The Centre Total