



AGENDA
Elsea Park Community Trust Board Meeting
Thursday 6th December 2018 – 19:00

Venue: Meeting Room, The Centre @ Elsea Park

Time	Item	
19:00	1 Welcome and Apologies	JB
19:05	2 Minutes from previous meeting held on 1st November 2018	JB
19:10	3 Matters arising from the Minutes	All
19:20	4 Management report	BC
19:45	5 Monthly Finance Report	BL
19:55	6 AGP Project	BC
20:10	7 Directors Items	All
20:25	8 Any Other Business	All
20:45	9 Date of the next meeting: Thursday 3rd January 2019	All

**Elsea Park Community Trust Board Meeting Minutes
Thursday 6th December, 2018**

Present:		
Jono Brough	JB	Owner Director (Chair)
Michael Marren	MM	Owner Director (Vice Chair)
Peggy Kent	PK	Resident Director
Mark Underwood	MU	Owner Director
Robert Reid	RR	SKDC Representative
Paul Fellows	PF	Bourne Town Council Representative
In Attendance:		
Barry Cook	BC	Trust Manager
Bea Laidler	BL	Finance and Admin Officer

The meeting opened at 19:00

1. Welcome and Apologies for Absence

INTERESTS IN PROPOSED TRANSACTIONS AND/OR ARRANGEMENTS WITH THE COMPANY.

1.1 In accordance with the Company's articles of association and s.177 Companies Act 2006, each director present who was in any way, directly or indirectly, interested in the business of the meeting is required to declare the nature and extent of this interest (Interest) to the other directors, save to the extent that such Interest was the subject of a notice in writing or general notice or the other directors were already aware of it (or ought reasonably to have been aware of it).

1.2 JB welcomed everyone to the meeting and thanked them for attending. Apologies were received from Dan Browne and Adam Cooke.

1.3 JB gave his thanks to all those involved with the AGM and he was pleased that all the questions were answered positively and appeared well received. JB added that the questions were more "business as usual" rather than matters for an AGM.

1.4 JB explained that a poll run on the Residents' Facebook page had asked page members to indicate why they did not attend the AGM. Responses were:

- The time was not convenient
- I didn't know about the AGM
- I am content with how The Trust is managed
- I do attend
- I don't feel it is important to attend
- I don't feel there is any point to it
- Other

Although the majority indicated that timing was the issue, 22 respondents said they had not attended because they unaware the AGM was taking place.

JB told the meeting that there should be more publicity next year, and whilst all agreed, BC pointed out that every member of The Trust had received a written calling notice and agenda, and that the meeting was widely advertised on The Trust's website and Facebook page and had been the subject of much discussion on the Elsea Park Residents Facebook page.

2. SKDC Representative's Update

As RR needed to leave early to attend another meeting, he addressed those present and gave the following update.

2.1 Artificial Grass Pitch (AGP) Project

2.1.1 Contributions have been promised by The Len Pick Trust and Bourne Town Council. BC has also applied for £10k from SKDC in the form of a community grant.

2.1.2 It is hoped that the plans will be considered by the SKDC Planning Officers under Reserved Matters rather than being put forward to the Planning Committee. A decision should be made by January.

2.2 Bourne Heights Footpath

2.2.1 Bourne Town Council have offered a contribution to the costs of the new footpath planned to serve Bourne Heights.

2.2.2 RR has spoken to the Development Control Officer at SKDC to try and fast track the plans for the path.

2.2.3 BC added that he has requested that Kier submit a Reserved Matters Application for the land the path will cross as the land is in their ownership. He also stressed that Kier bear no responsibility whatsoever for the omission of a path serving Bourne Heights, but it is hoped they will assist The trust for the benefit of the residents who purchased their properties from Larkfleet Homes.

2.2.4 BC will contact the Planning Officer to see if there is any possibility of The Trust putting the path in before planning permission is granted and applying for consent retrospectively.

Action BC

2.3 Bus Stop and Speed Limit on Raymond Mays Way

2.3.1 RR will approach the Leader and CEO of LCC as he has received no response from Highways regarding the proposed bus route and The Trusts request for the reduction of the speed limit along Raymond Mays Way so that expensive lay byes for bus stops would not need to be built.

Action RR

2.3.2 If no response has been received by the following week when the full council meet, RR will submit a formal complaint.

Action RR

3. Minutes from the Previous Meeting Held on 1st November 2018

3.1 The minutes of the previous meeting were reviewed and accepted as a true record of that meeting.

4. Matters arising from the Minutes

There were no matters arising.

5. Management Report

BC presented the management report and gave the following updates.

5.1 The Trust is waiting for drainage drawings before the transfer of the infilled swale near Windsor Crescent / Cheltenham Court from BDW Homes to The Trust can proceed.

5.2 LED Lighting & Energy Saving Projects

5.2.1 The LED lighting installation is complete with the exception of the car park.

5.2.2 The installation of the infra-red heating is now complete.

5.2.3 It is hoped that all works will be finished by the end of December in order to submit the claim for the grant in early January.

5.3 Interactive Speed Sign

5.3.1 BC presented graphs showing data from the interactive speed sign which showed that the average speed was below 25mph.

5.3.2 The sign will be redeployed to Musselburgh Way for two or three weeks before moving to Tilia Way.

Action BC

5.4 Bourne Heights Footpath

5.4.1 BC has received a further quote for installing the footpath at Bourne Heights although the contractor suggests using granite rather than hoggin to improve durability and appearance.

5.4.2 BC will approach the other contractors who have submitted quotes to requote for a granite path.

Action BC

5.5 Play Areas – no further updates.

5.5.1 The Board agreed to BC's suggestion sourcing a further three planters similar to the one sited by Bourne Town Council at the Tilia Way entrance.

Action BC

5.5.2 The Board also agreed to plant daffodil bulbs along Raymond Mays Way next year so that they will flower in Spring 2020.

Action BC

5.6 Elsea Park Residents Facebook page

5.6.1 Residents had asked if suppliers could showcase their security products at the Centre. C & J Security booked the meeting room but less than ten people came to view the discounted locks, security lighting, and CCTV products that were on offer.

5.6.2 It had been suggested that The Trust could hold a firework display. BC said that the Trust did not own any suitable area that would meet Health & Safety requirements. He also

pointed out that any display might cause a reduction in the numbers attending the long-established event held at Lawrence Park, thereby diminishing Lawrence Park's main source of income for the year. After much discussion, which touched on safety, public liability, and the general lack of volunteers, Directors concluded that a firework display / bonfire would not be take place.

5.7 Three residents had attended the Police Panel meeting and expressed their concerns about Anti-Social Behaviour on the development. BC requested that the panel consider Elsea Park to be treated as one of the three policing priorities to be determined by the meeting.

5.8 BC added to RR's earlier report regarding the AGP. BC had attended a meeting with Trustees of the Len Pick Trust where he and CS, the funding consultant, presented the AGP scheme to the trustees. He was pleased to report that he had received a letter from the organisation pledging a contribution of £10k if the project is delivered, and that Bourne Town Juniors and Bourne Town Football Club also planned to contribute a total of £10k towards the project.

5.9 BC advised that he had subsequently met with Adrian Smith (Manager of The Len Pick Trust) who had suggested that closer relationships could be forged between the two organisations and the Town Council for the benefit of all residents of the town. It is hoped that meetings will take place every six weeks or so. All present thought this was an excellent idea.

Action BC

5.10 VAT

5.10.1 The Trust has engaged a VAT consultant who is a subject matter expert regarding the VAT position of sports facilities based on the predicted usage of the pitch.

5.10.2 The consultant expressed an interest in the VAT position of The Trust in general, so the scope of his work will now include wider VAT issues.

Action BC

5.10.3 JB suggested that if a significant amount of VAT is reclaimed, residents should be asked for ideas for major projects.

5.11 Attenuation Ponds planned Zone 8

5.12.1 BC gave an update on the Sustainable Urban Drainage System that will serve Zone 9 (but be built in Zone 8) when Zone 9 is developed by Taylor Wimpey. Some residents of Harvey Close whose properties back on to the site of the two new attenuation ponds in Zone 8 are concerned about the future maintenance of the structures and the impact they might have on the existing drainage ditch that adjoins their back gardens.

5.12.2 JB advised he had spoken to one resident of Harvey Close who appears to have been misinformed regarding the total amount of properties that will eventually be built on the Elsea Park development and the increased flood risk that might result from any increase. JB had assured him that the numbers he had been given were not true.

5.12.3 BC mentioned that he had helped to broker a meeting between Taylor Wimpey, Bourne Town Council, and the residents of Harvey Close but due to unfortunate circumstances, the meeting did not take place.

6. Finance Reports

6.1 BL presented the September accounts and gave explanations for the variances.

6.2 BL advised that she will be working with BC ahead of the next meeting on some budget proposals for 2019 / 2020 once the figures for the annual movement of the CPI are released in January.

Action BL

7. AGP

This was included as part of the management report.

8. Grounds Maintenance

8.1 BC said that the current grounds maintenance contract ends on 31 March 2019 and the Board will wish to consider the way forward.

8.2 During the ensuing discussion, the benefits and disadvantages of external contractors continuing to undertake the bulk of the grounds maintenance were considered along with the possibility of such work being brought back in-house. It was agreed by the Board to carry over the subject until the next meeting for further discussion.

8.3 JB advised he would still like the contract to go out to tender in order to compare the costings.

Action BC/BL

9. Directors' Items

There were no other Directors' Items.

10. Any Other Business

10.1 PK informed the Board that she had received good feedback from residents regarding the AGM and that everyone who had attended had been happy with the way the meeting had gone.

10.2 PK added that the first children's Christmas party will be held at The Centre the following day and that all tickets have been sold. The second party will be held at the Centre the following Friday.

10.3 BL said that there had been sufficient interest for a further Basic Life Support Safe Use of an Automated External Defibrillator course and she is currently liaising with M-Fire to arrange a date to run a course in February 2019.

Action BL

10.4 BC advised he had collected a hamper from Hays Hampers and delivered it to the Willoughby School as a prize for their Christmas Draw. The school were very appreciative of the donation and had asked BC to convey their thanks to the Board.

10.5 BC had posted a competition in the newsletter asking residents to submit a photograph of their front door showing the NCCZ sticker for the chance to win one of three gift vouchers.

The Board had previously agreed to fund three vouchers of £20.00 each, but BC suggested that with only eight entries being received that a £10 prize should instead be given to all entrants. All present thought this was an excellent idea, and BC agreed to contact all entrants to ask if they would prefer this option.

Action BC

10.6 JB proposed holding a photograph competition for residents to submit pictures taken on Elsea Park. The winning entries will be printed onto canvas and placed around the Centre.

10.7 BC reminded the Board that the elections of Chair and Vice Chair will need to be considered at the next meeting.

Action BL

11. Date of next meeting

11.1 The next meeting will be held on Thursday 7th February 2019.

There being no further business, the meeting closed at 21:45

Report to: Elsea Park Community Trust Board
Date: 30th November 2018
Subject: Management Report – December 2018
From: Barry Cook – Community Trust Manager

1. Land Transfers

The transfer of the POS at Little Garth, the Great Leighs Play area and the infilled swale adjacent to Windsor Court is imminent.

2. LED Lighting & Energy Saving Projects

Most of the lighting work has now been completed, as has the installation of the flat panel heaters in the reception area, with one infra-red heater still to be installed in the workshop.

The installation and commissioning of the Air Conditioning is scheduled for the 5th to the 7th and the 11th to the 12th of December.

3. Interactive Speed Sign

We installed the first of the interactive Speed Sign mounts on Tuesday 27th November on Newton Abbot Way and we went live at around 3 pm.

I recovered the device to The Centre at noon the following day to confirm that it was recording information, and I was able to download and analyse the data as expected, and the sign was back up just over an hour later.

I plan to redeploy the sign in the following in order: Musselburgh Way; The Gables; Tilia Way and Welland Drive, close to each of the four entrances to Elsea park.

4. Bourne Heights Footpath

I have received a second quote, and with no progress on the Reserved Matters Application as of yet I have asked the Planning and Highways Departments if it might be possible for us to build the path and apply retrospectively for Planning Permission when the Reserved Matters Application is submitted.

I have made it clear that we would not wish to do this if there is ANY risk whatsoever of retrospective Planning permission being refused.

5. Play Areas

A meeting with Barratt Homes, the Planning Officer and Streetscape (the Play area contractor) to discuss the new NEAP (including the five a side sized pitch) is scheduled for 11th December 2018 at the Centre.

6. Christmas Trees

I have been unable to arrange the installation of the steel pipes to hold cut trees at the entrances to Elsea Park, primarily due to ground clearance requirements (utility services) and land ownership issues.

I will instead try to get permission from Kier and Taylor Wimpey to place planters at the other three entrances to Elsea Park (identical to the planter installed by Bourne Town Council at the entrance to Tilia Way that can be filled with flowers throughout the year and in which cut trees can be placed at Christmas. If permission is obtained, I will get these made and sited as early as soon as possible so that we have floral displays by springtime.

Operational Trust Budget



Item	2018/2019 Spend Budget	Year to date Budget 01/04/2018 - 31/10/2018	Year to Date Expenditure 01/04/2018 - 31/10/2018	Year to date Variance + / -	Remaining Budget 01/09/2018 - 31/03/2019	Full Year Budget minus Full year Expenditure	August 18 Budget	August 18 Expenditure	Variance + / -	September 18 Budget	September 18 Expenditure	Variance + / -	October 18 Budget	October 18 Expenditure	Variance + / -	Notes
Office Staff Salaries	70,487	40710.00	40824.79	-114.79	29777.04	29662.25	5790.00	5787.11	2.89	5790.00	5787.11	2.89	5,970.00	5,787.11	182.89	
Employers NI & Pension	7,038	4191.50	1128.04	3063.46	2846.39	5909.85	593.00	582.59	10.41	593.00	-2417.41	3010.41	594.00	582.59	11.41	
Agency and temporary staff	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Staff Training	500	210.00	220.99	-10.99	290.00	279.01	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.99	-10.99	
Recruitment & Other Staffing Costs	500	0.00	0.00	0.00	500.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Communications, Printing and Advertising	2,500	750.00	750.00	0.00	1750.00	1750.00	0.00	0.00	0.00	450.00	450.00	0.00	300.00	300.00	0.00	
Franking	2,500	550.00	1000.13	-450.13	1950.00	1499.87	0.00	0.00	0.00	0.00	0.00	0.00	50.00	939.73	-889.73	
Office Stationery	2,000	1000.00	1037.23	-37.23	1000.00	962.77	0.00	0.00	0.00	150.00	164.10	-14.10	150.00	60.28	89.72	
Travel & Subsistence	150	0.00	0.00	0.00	150.00	150.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Telephone/Mobile and Broadband	1,000	560.00	937.27	-377.27	440.00	62.73	80.00	80.63	-0.63	80.00	10.00	70.00	80.00	198.81	-118.81	
Website, IT and Software	4,000	3500.00	2641.01	858.99	500.00	1358.99	2000.00	2003.00	-3.00	300.00	160.80	139.20	300.00	48.00	252.00	
Membership & Subscription	500	240.00	0.00	240.00	260.00	500.00	40.00	0.00	40.00	40.00	0.00	40.00	0.00	0.00	0.00	
Audit and Accountancy Fees	5,500	3350.00	3242.01	107.99	2150.00	2257.99	50.00	0.00	50.00	50.00	47.25	2.75	50.00	0.00	50.00	
Legal Fees (Court action)	1,000	1000.00	1323.00	-323.00	0.00	-323.00	750.00	1000.00	-250.00	0.00	-285.00	285.00	0.00	608.00	-608.00	
Professional Fees	2,400	1400.00	9.00	1391.00	1000.00	2391.00	200.00	3.00	197.00	200.00	0.00	200.00	200.00	0.00	200.00	
Insurance	5,000	3500.00	3424.89	75.11	1500.00	1575.11	3500.00	3424.89	75.11	0.00	0.00	0.00	0.00	0.00	0.00	
Sports Facilities	25,000	8525.00	8401.72	123.28	16475.00	16598.28	4800.00	4750.00	50.00	0.00	0.00	0.00	850.00	840.00	10.00	
Miscellaneous Expenditure	500	470.00	819.57	-349.57	30.00	-319.57	0.00	0.00	0.00	0.00	0.00	0.00	220.00	218.53	1.47	
Bird Boxes	250	0.00	0.00	0.00	250.00	250.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Trust Community Grants	1,000	0.00	0.00	0.00	1000.00	1000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Anniversary Weekend & Other Events	3,500	3270.00	3119.32	150.68	230.00	380.68	250.00	245.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	
Charges (card machine, harlands, bank)	3,500	2300.00	3469.33	-1169.33	1200.00	30.67	300.00	44.79	255.21	300.00	868.89	-568.89	300.00	626.86	-326.86	
Proportioned Centre Costs	4,457	2961.30	3755.59	-794.29	1495.70	701.41	415.15	390.16	24.99	415.15	589.49	-174.34	415.15	665.62	-250.47	
Depreciation Allowance	36,000	0.00	0.00	0.00	36000.00	36000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Contribution to The Centre	31,072	18041.70	14065.36	3976.35	13030.60	17006.95	2532.85	2530.08	2.77	2072.85	2300.37	-227.52	2,058	754.96	1,302.89	Increased Centre bookings so less contribution
Trust Totals	210,354	96529.50	90169.24	6360.25	100794.14	103178.04	21301.00	20841.25	459.75	10441.00	7675.60	2765.40	11537.00	11641.48	-104.48	

Operational Groundsman Budget

Salaries	21,710	12530.00	12476.94	53.06	9179.88	9232.94	1780.00	1782.42	-2.42	1780.00	1782.42	-2.42	1,836.00	1,782.42	53.58	
Employers NI	1,628	947.00	637.55	309.45	681.34	990.79	135.00	91.08	43.92	135.00	91.08	43.92	137.00	91.08	45.92	
Other Grounds Personnel Costs	300	300.00	497.41	-197.41	0.00	-197.41	200.00	201.94	-1.94	0.00	238.05	-238.05	0.00	20.70	-20.70	
Grounds Maintenance Contract	36,400	20000.00	12302.84	7697.16	16400.00	24097.16	3000.00	1929.12	1070.88	3000.00	1929.12	1070.88	3,000.00	1929.12	1,070.88	
Equipment Hire	534	0.00	0.00	0.00	533.52	533.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Miscellaneous Expenditure	3,952	760.00	232.18	527.82	3192.00	3719.82	0.00	0.00	0.00	100.00	73.04	26.96	500.00	20.75	479.25	
Ditch & Dyke Maintenance, Fence Repairs and Replacements	26,200	17000.00	16957.88	42.12	9200.00	9242.12	0.00	0.00	0.00	0.00	0.00	0.00	16,900.00	16875.46	24.54	
Habitat Ponds	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Arboricultural Survey & Tree maintenance	1,100	0.00	810.00	-810.00	1100.00	290.00	0.00	0.00	0.00	0.00	810.00	-810.00	-1,100.00	-1,250.00	150.00	Costs transferred to Ditch & Dyke maintenance
Landscaping Projects (New works)	2,500	140.00	208.75	-68.75	2360.00	2291.25	0.00	0.00	0.00	70.00	70.00	0.00	70.00	74.90	-4.90	
Fuel, Oil and Water	500	275.00	187.43	87.57	225.00	312.57	25.00	0.00	25.00	55.00	44.08	10.92	25.00	24.99	0.01	
Vehicle Expenses	1,500	1750.00	1711.34	38.66	-250.00	-211.34	1500.00	1268.25	231.75	0.00	0.00	0.00	0.00	0.00	0.00	
Wildlife Goods	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Playground Costs	728	540.00	759.64	-219.64	188.00	-31.64	540.00	539.00	1.00	0.00	0.00	0.00	0.00	0.00	0.00	
Groundsman Totals	97,052	54242.00	46781.96	7460.04	42809.73	50269.78	7180.00	5811.81	1368.19	5140.00	5037.79	102.21	21368.00	19569.42	1798.58	

Operational The Centre Budget

Staff salaries	34,050	19965.00	17243.18	2721.82	14085.41	16807.23	2756.00	2256.62	499.38	2756.00	2361.62	394.38	2,887.00	2,256.62	630.38	
Employers NI	955	550.00	577.56	-27.56	405.14	377.58	78.00	77.40	0.60	78.00	77.40	0.60	82.00	77.40	4.60	
Youth Activities	500	0.00	0.00	0.00	500.00	500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
PRS & Licenses	1,500	980.00	981.40	-1.40	520.00	518.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Advertising, Communications & Printing	474	0.00	0.00	0.00	474.23	474.23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
The Centre Repairs, Renewals & Maintenance	8,500	3810.00	4142.74	-332.74	4690.00	4357.26	760.00	760.58	-0.58	300.00	265.87	34.13	150.00	150.80	-0.80	
Business Rates	12,120	8484.00	8484.00	0.00	3636.00	3636.00	1212.00	1212.00	0.00	1212.00	1212.00	0.00	1,212.00	1212.00	0.00	
Water	1,500	840.00	31.30	808.70	660.00	1468.70	120.00	0.00	120.00	120.00	0.00	120.00	120.00	0.00	120.00	
Electricity	500	294.00	549.66	-255.66	206.00	-49.66	42.00	195.49	-153.49	42.00	0.00	42.00	42.00	57.44	-15.44	
Gas	1,800	900.00	1907.13	-1007.13	900.00	-107.13	150.00	49.29	100.71	150.00	0.00	150.00	150.00	25.11	124.89	
Cleaning	1,560	1280.00	3990.43	-2710.43	280.00	-2430.43	130.00	97.64	32.36	130.00	1136.58	-1006.58	130.00	1357.32	-1,227.32	New cleaning contract
Centre Totals	63,460	37103.00	37907.40	-804.40	26356.78	25552.38	5248.00	4649.02	598.98	4788.00	5053.47	-265.47	4773.00	5136.69	-363.69	
Combined Expenditure Totals	370,866	187874.50	174858.60	13015.90	169960.65	179000.20	33729.00	31302.08	2426.92	20369.00	17766.86	2602.14	37678.00	36347.59	1330.41	

Income 2018/2019

	2018/2019 Income Budget	Year to date Budget 01/04/2018 - 31/10/2018	Year to Date Income 01/04/2018 - 31/10/2018	Year to date Variance + / -	Remaining Budget 01/09/2018 - 31/03/2019	Full Year Budget minus Full year Income	August 18 Budget	August 18 Income	Variance + /-	September 18 Budget	September 18 Income	Variance + / -	October 18 Budget	October 18 Income	Variance + /-	Notes
The Trust Income																
Annual Charge	-367,230	-364169.75	-375650.39	11480.64	-3060.25	8420.39	-1632.13	-476.21	-1155.92	-1428.12	-3772.51	2344.39	-1,224.10	-1901.50	677.40	
Administration Fees	-12,000	-7000.00	-16418.35	9418.35	-5000.00	4418.35	-1000.00	-400.00	-600.00	-1000.00	-3300.00	2300.00	-1,000.00	-2100.00	1,100.00	
Other	-1,000	-1000.00	-5230.72	4230.72	0.00	4230.72	-640.00	-1041.10	401.10	0.00	-14.41	14.41	0.00	-1042.18	1,042.18	Compensation from Anglian Water and interest on debts taken to court
The Trust Total income NET	-380,230	-372169.75	-397299.46	25129.71	-8060.25	17069.46	-3272.13	-1917.31	-1354.82	-2428.12	-7086.92	4658.80	- 2,224.10	-5,043.68	2,819.58	

The Centre Income																
Proportioned Centre Costs (income)	-4,387	-2961.30	-3755.59	794.29	-1426.18	-631.89	-415.15	-390.16	-24.99	-415.15	-589.49	174.34	-415.15	-665.62	250.47	
Trust Subsidy	-31,072	-13990.37	-14065.36	74.99	-17081.94	-17006.95	-2532.85	-2530.08	-2.77	-2072.85	-2300.37	227.52	-2,057.85	-754.96	-1,302.89	Lower subsidy due to additional Centre bookings
Avalon Bookings	-28,000	-16100.00	-20086.45	3986.45	-11900.00	-7913.55	-2300.00	-1728.78	-571.22	-2300.00	-2163.61	-136.39	-2,300.00	-3716.11	1,416.11	Additional income due NHS Respiratory booking and a five week month
The Centre Total income NET	-63,460	-33051.66	-37907.40	4855.73	-30408.12	-25552.38	-5248.00	-4649.02	-598.98	-4788.00	-5053.47	265.47	- 4,773.00	-5,136.69	363.69	

Total Income	-443,690	-405221.41	-435206.86	29985.44	-38468.37	-8482.92	-8520.13	-6566.33	-1953.80	-7216.12	-12140.39	4924.27	-6,997.10	-10,180.37	3,183.27	
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Total Net Budget	-72,824.04	-217346.92	-260348.26	43001.34	131,492.28	170,517.28	25,208.87	24,735.75	473.12	13,152.88	5,626.47	7,526.41	30,680.90	26,167.22	4,513.68	
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